

MINUTES: Board of Management, Meeting 3 (2022-2023) Monday, December 12, 2022 @ 6:30 - 8:30 PM, Virtual via Zoom

Board Members

Chair: Paul Saguil	Aaron Hewitt	Min Oh	
Vice-Chair: Tom Spence	Brett House	Juan Camilo Rendon	
		Ocampo	
Secretary: Erika Voaklander	Pam Hrick	Mauriene Tolentino	
Treasurer: Zoe Robinson	Natalie Miller		
Ex-Officio: Councillor-Elect Chris Moise (absent)			

The 519

Executive Director	Maura Lawless	
Director, Strategic Partnership Initiatives	Jaymie Sampa	
Director, Finance Maria Martinez		
Director, Public Interest and Legal Initiatives	Johanna Macdonald	
Director, Public Interest and Community Relations Curran Stikuts		
Manager, Strategic & Executive Planning (minutes)	Laura Gibbon	

Guest(s): N/A

Item	Minutes			
1	Welcome and Introductions			
	Paul Saguil opened the meeting at 6:30 PM, welcomed everyone and delivered the land acknowledgement.			
2	Approve Agenda			
	Paul Saguil requested the Board to review the agenda for the Board Meeting of December 12, 2022.			
	MOTION 2.1: To approve the agenda for the Board Meeting of December 12, 2022.			
	Moved by: Natalie Miller Seconded by: Tom Spence			
	That the Board of Management approve the agenda, as amended, for the Board Meeting of December 12, 2022.			
	Recorded vote: Unanimous			
	Aaron Hewitt			
	Brett House			
	Pam Hrick			
	Natalie Miller			
	Min Oh			
	Juan Camilo Rendon Ocampo			
	Zoe Robinson			
	Paul Saguil			
	Tom Spence			



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	Mauriene Tolentino				
	Erika Voaklander				
	Decision carried				
3	Approve Meeting Minutes				
	Paul Saguil requested the Board to review the minutes for the Board Meeting of November 28, 2022.				
	MOTION 3.1: To approve the minutes for the Board Meeting of November 28, 2022.				
	Moved by: Mauriene Tolentino Seconded by: Erika Voaklander				
	That the Board of Management approve the minutes for the Board Meeting November 28, 2022.				
	Recorded vote: Unanimous Aaron Hewitt				
	Brett House				
	Pam Hrick				
	Natalie Miller				
	Min Oh				
	Juan Camilo Rendon Ocampo				
	Zoe Robinson				
	Paul Saguil				
	Tom Spence				
	Mauriene Tolentino				
	Erika Voaklander				
	Decision carried				
4	Declaration of Conflict of Interest(s)				
•	Paul Saguil confirmed no conflicts of interest were declared.				
5	Staff Presentations				
	5.1 N/A				
6	Chair Report/Executive Committee – Paul Saguil (Chair of the Board)				
	Paul Saguil shared that along with key senior staff members, he will be meeting				
	with newly elected Councillor Chris Moise to explore opportunities for collaboration				
	throughout his term. Paul will report back to the Board after the meeting.				



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7 **Executive Director Report** – Maura Lawless (Executive Director)

7.1 December Update

- Staff are currently in the process of recruiting and hiring for several positions, including a Director, Philanthropy and Manager, Major Events.
- The shelter collaboration with Homes First Society continues to advance, all beds have now been filled and the staffing complement is growing. Staff are excited about continuing that work.
- The new Toronto Police Service Chief has reached out to set up a meeting with The 519 in January 2023. The Directors team will be meeting in December to determine agenda items and priority issues to raise with the new Chief. A briefing note will be shared with the Board.
- **8** Finance Committee Updates Zoe Robinson (Treasurer) / Maria Martinez (Director, Finance)

8.1 Meeting Update

Zoe provided an update on the Finance Committee meeting which took place on December 6, 2022.

8.2 2023 Preliminary Consolidated Operating Budget

Maria Martinez presented the 2023 Preliminary Budget, which is developed in line with The 519's Board-approved budget principles of Justice and Poverty Reduction, Adaptation, Anti-Black Racism and Indigenous Reconciliation, Well-Being and Sustainability.

2023 Key Highlights

- Recommended adjusted net operating deficit of -\$257k after gapping.
- Estimated 14% revenue increase from \$8.3M to \$9.6M
- 15% expenses increase from \$8.5M to \$9.9M, primarily \$1.1M staff salary/benefit costs
- Funded program / service expansion: Housing Support, Youth Academy and Access to Justice
- Continue to fund food security programming to address community food insecurity
- Funds for emergency financial / in-kind community support
- \$.130M increase in data/software enhancements and \$.175M consultants (By-law review, Space Use policy review, strategic planning, etc.)
- Continue to prioritize and resource our anti-racism and equity work including the Trans Engagement Strategy, Indigenous Reconciliation and Black Collective



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Maria presented the 2023 Preliminary Operating Budget, the 2023 Budget by departments, and some key actions to reduce the operating deficit.

MOTION 8.2a: To go in camera

Moved by: Zoe Robinson **Seconded by:** Min Oh

That the Board go in camera

Recorded vote: Unanimous

Aaron Hewitt Brett House Pam Hrick Natalie Miller Min Oh

Juan Camilo Rendon Ocampo

Zoe Robinson
Paul Saguil
Tom Spence

Mauriene Tolentino Erika Voaklander

Decision carried

Staff presented the 2023 Preliminary Operating Budget (in-camera) report.

MOTION 8.2b: To come out of camera

Moved by: Tom Spence **Seconded by:** Brett House

That the Board come out of camera

Recorded vote: Unanimous

Aaron Hewitt Brett House Pam Hrick Natalie Miller Min Oh

Juan Camilo Rendon Ocampo

Zoe Robinson Paul Saguil Tom Spence

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Erika Voaklander

Decision carried

MOTION 8.2: Approve the 2023 Preliminary Operating budget, with the understanding that when the Final Revised 2023 Operating budget is presented in Q1 2023, it includes a report on strategies to balance the operating budget.

Moved by: Zoe Robinson Seconded by: Brett House

That the Board approve the 2023 Preliminary Operating budget, with the understanding that when the Final Revised 2023 Operating budget is presented in Q1 2023, it includes a report on strategies to balance the operating budget.

Recorded vote: Unanimous

Aaron Hewitt
Brett House
Pam Hrick
Natalie Miller
Min Oh
Juan Camilo Rendon Ocampo
Zoe Robinson
Paul Saguil
Tom Spence
Erika Voaklander

Decision carried

8.3 Vacation Payout

MOTION 8.3: Approve the pay-out of vacation time for particular management employees, including the Executive Director, with large vacation banks, up to a maximum of \$17,800.

Moved by: Brett House

Seconded by: Erika Voaklander

That the Board approve the pay-out of vacation time for particular management employees, including the Executive Director, with large vacation banks, up to a maximum of \$17,800.

Recorded vote: Unanimous

Aaron Hewitt



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	Brett House				
	Pam Hrick				
	Natalie Miller				
	Min Oh				
	Juan Camilo Rendon Ocampo				
	Zoe Robinson				
	Paul Saguil				
	Tom Spence				
	Erika Voaklander				
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	Decision carried				
9	GHRC Update – Natalie Miller (Chair, GHRC) / Maura Lawless (Executive Director)				
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	9.1 By-law Review Update				
	Natalie Miller provided an update on the by-law review process. A group of interested				
	board members and staff have been working with John Miller (an external consultant) to				
	conduct an in-depth review of the current Board By-laws. The group has met five times				
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	so far and will continue to meet in the new year. The more substantive questions and				
	matters for consideration will be brought to the entire Board for discussion.				
10	Other Business/Emerging Issues				
10	Other Business/ Emerging 135des				
	The Board thanked staff for all their hard work in 2022.				
	Staff requested that Board members share the year-end appeal with their				
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	networks and friends.				
	The 519 will close on the statutory holidays only and will remain open to the				
	public otherwise.				
11	Adjournment				
	Masting was adjaced at 7:50 DM				
	Meeting was adjourned at 7:50 PM.				

Item	Attached Documents *yellow highlight indicates in camera session where the document will be available printed at the meeting	
2	2.1	Agenda for Board Meeting of December 12, 2022
3	3.1	Minutes for Board Meeting of November 28, 2022
8	8.1	Finance Meeting Summary: December 6, 2022
	8.2	2023 Preliminary Consolidated Operating Budget
	8.2	In-Camera Finance Report